FAA/HSAC PART 135 SYSTEM SAFETY RISK MANAGEMENT SAFETY ELEMENT 1.3.16 - FUELING JOB AID

The Federal Aviation Administration (FAA) is proactively moving away from compliance–based safety surveillance programs to Systems Safety Risk Management programs to eliminate air carrier's accidents and incidents. System Safety Risk Management programs was initial implemented with all CFR Part 121 air carriers and are now being applied to CFR Part 135 air carriers.

The FAA reached the limit of its ability of utilizing compliance-based oversight programs in 1996 for CFR Part 121 air carriers. Compliance-based oversight program repeated the same surveillance activities without identifying the actual root causes that could lead to an unsafe operating practice and/or accident. It was based on only looking at meeting the minimum standards established by the rules and regulations. To react to any identified unsafe condition, new rules and regulations had to be enacted, which could expand over many years. The compliance-based oversight system was not an effective means in reducing the causal factors that lead to air carrier accidents.

System Safety Risk Management program, known as Surveillance Evaluation Program (SEP), was implemented in 2001, for CFR Part 121 air carriers to assess how an air carrier operations and maintenance organizations were operating as an integrated whole safety system. For their system to be considered safe, they have to be proactive in identifying potentially unsafe hazards and risk and mitigate it to a safe state. Safety must be built into the air carriers systems by addressing the FAA's primary seven System Elements and their associated sub-elements. Each System Element identifies questions regarding the effectiveness of that system by addressing the following topics of: Responsibility, Authority, Procedures, Control, Process Measurement, and Interfaces.

In 2004 the FAA and the Helicopter Safety Advisory Conference (HSAC) established a workgroup to assess the reasons for the increase of helicopter accidents occurring in the Gulf of Mexico and develop intervention strategies. From this workgroup four of the primary root causes of Gulf of Mexico Helicopter accidents were; "Failure of Equipment/Components". This root cause resulted in the development of intervention questions for each of the applicable System Safety Attributes under System Safety Element 1.3.16 Fueling.

The primary Safety Attribute questions defined within the System Safety Element will determine if an Operator's Policies and Procedures are adequately defined in having a System Safety program; the ability to identify Risk in its daily operations; and being able to mitigate that risk to prevent the future occurrences and/or accidents.

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ELEMENT SUMMARY INFORMATION

A "YES" response to the questions means compliance with the statement or indicates the requirements were met. A "NO" response always indicates a negative response to the question and also means the requirements were not met. The air carrier is not complying with the requirements of the Safety Attribute question or the system is week or inadequate in the area being evaluated. An explanation should always occur with a "NO" response.

Specific Regulator Requirements (SRR):

- 91.167 Fuel Requirements for Flight in IFR Conditions
- 135.23(h)(j) Manual Requirements
- 135.209(b) VFR Fuel Supply
- 135.223 IFR Fuel Requirements

Other CFRs and/or other Guidance:

FAA Order 8300.10, Volume 2, Chapter 84, "Operations Specifications"

FAA Order 8300.10 Volume 2, Chapter 95, "Evaluate FAR Part 121/135 Operator/Applicants for Participation in CASE"

FAA Order 8300.10 Volume 2, Chapter 227, "Evaluate Applicants Refueling Procedures"

AC 150/5230-4 Airports Fueling Procedures and Storage

NFPA Publication #407 (Aircraft Fueling Servicing)

ATA 103 (Air Transportation Association of America Standards for Jet Fuel Control in Airports) HSAC Recommend Procedures RP 2004-02 Jet Fuel Quality Control Procedures

HSAC Rapid Refueling Recommend Procedures RP 1994-01

FAA/HSAC PART 135 SYSTEM SAFETY RISK MANAGEMENT SAFETY ELEMENT 1.3.16 FUELING – SECTION 1 – RESPONSIBILITY ATTRIBUTE

Objective: To determine if there is a clearly identifiable qualified and knowledgeable person who is accountable for the quality of the process.

To meet the objective, the auditor will accomplish the following task:

1. Identify the person who is responsible for the quality of the Fueling process.

2. Review the description in the manual that delineates the duties and responsibilities of the person.

3. Evaluate the person's qualifications and work experience (or resume if appropriate).

- 4. Review the appropriate organizational chart.
- 5. Discuss the Fueling process with the person.

To meet the objective, the auditor will determine and record answers to the following questions:

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1.	Is there a clearly identifiable person in management who is answerable for quality of	Yes
	the Fueling processes?	No (explain)
2.	Does the person understand the Procedure Attributes associated with the Fueling	Yes
	process?	No (explain)
3.	Does the person understand the Control Attributes associated with the Fueling	Yes
	process?	No (explain)
4.	Does the person understand the Process Measurement Attributes associated with the	Yes
	Fueling process?	No (explain)
5.	Does the person understand the Interface Attributes associated with the Fueling	Yes
	process?	No (explain)
6.	Are the duties and the responsibilities for this position clearly documented in the air	Yes
	carrier's manual(s)?	No (explain)
7.	Are the qualification standards for this position clearly documented?	Yes
		No (explain)
8.	Are the qualification standards for this position appropriate for the duties that are	Yes
	assigned?	No (explain)
9.	Does the person meet the qualification standards?	Yes
		No (explain)
10	. Does the person acknowledge who has the responsibility for the Fueling process?	Yes
		No (explain)
11	. Does the person know who has authority to establish and modify the Fueling	Yes
	process?	No (explain)

FAA/HSAC PART 135 SYSTEM SAFETY RISK MANAGEMENT SAFETY ELEMENT 1.3.16 FUELING -SECTION 2 – AUTHORITY ATTRIBUTE

Objective: To determine if there is a clearly identifiable qualified and knowledgeable person who has the authority to establish and modify the Fueling processes.

To meet the objective, the auditor will accomplish the following task:

1. Identify the person who has the authority to establish or modify the Fueling process.

2. Review the description in the Manual that delineates the duties and responsibilities of the person.

3. Evaluate the person's qualifications and work experience (or resume' if appropriate).

4. Review the appropriate organizational chart.

5. Discuss the Fueling process with the person.

To meet the objective, the auditor will determine and record answers to the following questions:

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1. Is there a clearly identifiable person who has authority to establish and modify the	Yes
air carrier's policies for the Fueling process?	No (explain)
2. Does the person understand the Procedure Attributes associated with the Fueling	Yes
process?	No (explain)
3. Does the person understand the Control Attributes associated with the Fueling	Yes
process?	No (explain)
4. Does the person understand the Process Measurement Attributes associated with the	he Yes
Fueling process?	No (explain)
5. Does the person understand the Interface Attributes associated with Fueling process	ss? Yes
	No (explain)
6. Is the authority of this position clearly documented in the air carrier's manual(s)?	Yes
	No (explain)
7. Are the qualification standards for this position clearly documented?	Yes
	No (explain)
8. Are the qualification standards for this position appropriate for the duties that are	Yes
assigned?	No (explain)
9. Does the person acknowledge that he/she has authority for the Fueling process?	Yes
	No (explain)
10. Does the individual know who has the responsibility for the Fueling process?	Yes
	No (explain)
11. Are the procedures for delegation of authority clearly documented for the Fueling	Yes
process?	No (explain)

FAA/HSAC PART 135 SYSTEM SAFETY RISK MANAGEMENT SAFETY ELEMENT 1.3.16 FUELING -SECTION 3 – PROCEDURES ATTRIBUTE

Objective: To determine if the company has documented procedures for accomplishing Fueling process. *To meet the objective, the auditor will accomplish the following task:*

- 1. Review the documented instructions and information related to the Fueling process to ensure that they contain who, what, where, when, and how.
- 2. Review the FAA Guidance and Specific Regulatory Requirements (SRR) included in the supplemental information section of this SAI.
- 3. Discuss the Fueling process with appropriate personnel to gain an understanding of the procedures.
- 4. Observe the Fueling process with appropriate personnel to gain an understanding of the procedures.
- To meet the objective, the auditor will determine and record answers to the following questions:

1.	Do written procedures meet the specific regulatory and FAA policy requirements for	Yes
	a Fueling process for both on and off shore facilities?	No (explain)
2.	Do written procedures provide a method for refueling the rotorcraft at on and off	Yes
	shore platforms (e.g., rapid refueling and fuel quality management)?	No (explain)
3.	Do the procedures identify: who, what, where, when and how?	Yes
		No (explain)
4.	Does the operator have the resources to support the written procedures for the	Yes
	Fueling process?	No (explain)
6.	Are the procedures published in different manuals relating to the Fueling process	Yes
	consistent?	No (explain)
7.	Does the air carrier have a documented process in their Manual(s) to assess the	Yes
	impacts of changing procedures for the Fueling process?	No (explain)
8.	Were all observations unrelated to the Fueling process satisfactory?	Yes
		No (explain)
10.	Best practices/favorable comments:	

FAA/HSAC PART 135 SYSTEM SAFETY RISK MANAGEMENT SAFETY ELEMENT 1.3.16 FUELING -SECTION 4 – CONTROL ATTRIBUTE

Objective: To determine if checks and restraints are designed into the Fueling process to ensure a desired result is achieved.

To meet the objective, the auditor will accomplish the following task:

1. Review the documented instructions and information related to the Fueling process.

2. Discuss the Fueling process with appropriate personnel to gain an understanding of the controls.

3. Observe the Fueling process to gain an understanding of the controls.

To meet the objective, the auditor will determine and record answers to the following questions:

1. Are the following checks and restraints built into the Fueling process:

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1.1. Is there a control in place to ensure that only individuals are fully qualified to	Yes
perform the Fueling process?	No (explain)
1.2. Does the Operator apply the guidance contained in ATA 103 and NFPA #407 as the	Yes
minimum standards for the fuel servicing and storage document?	No (explain)
2. Does the Air Carrier have and maintain a Fuel Servicing and Storage Document that contains the	

following standards:

	Yes
	No (explain)
2.2. Training of fuel servicing and storage personnel?	Yes
	No (explain)
2.3. Auditing and inspection of fuel dispensing equipment at on and off shore (e.g.	Yes
vehicles, hydrant fuel pits, and emergency shut-off stations)?	No (explain)
2.4. Fuel storage facilities and transportation vehicles (marine portable tanks)?	Yes
	No (explain)
2.5. Auditing of fuel vendors and personnel?	Yes
	No (explain)
2.6 Do the checks and restraints require fuel sumping of the storage tanks for	Yes
contaminates?	No (explain)
3. Do the checks and restraints ensure the desired result is achieved for the Fueling	Yes
process?	No (explain)
4. Does the Operator have a documented process in their Manual(s) to assess the	Yes
impacts of changing the checks and restraints for the Fueling process?	No (explain)
5. Does the Operator have the resources to support the checks and restraints for the	Yes
Fueling process?	No (explain)
6. Were all observations unrelated to the Fueling process satisfactory?	Yes
	No (explain)
7. Best practices/favorable comments:	

FAA/HSAC PART 135 SYSTEM SAFETY RISK MANAGEMENT SAFETY ELEMENT 1.3.16 FUELING -SECTION 5 - PROCESS MEASUREMENT ATTRIBUTE

SECTION 5 – PROCESS MEASUREMENT ATTRIBUTE Objective: To determine if air carrier measures and assesses the Fueling process to identify and correct

problems or potential problems.

To meet the objective, the auditor will accomplish the following task:

1. Review the documented instructions and information related to the Fueling process.

2. Discuss the Fueling process with appropriate personnel to gain an understanding of the controls.

3. Observe the Fueling process to gain an understanding of the controls.

To meet the objective, the auditor will determine and record answers to the following questions:

1. Does the air carrier's Fueling processes include the following Process Measurements?

1.1. Does the air carrier document their Process Measurement methods and results?	Yes
	No (explain)
1.2 Does the air carrier audit process define the decision-making process for action	Yes
plans to mitigate the identified Hazards and Risk?	No (explain)
1.3. Does the air carrier take corrective actions to the Procedures or Control Attributes	Yes
in response to identified Hazards/Risk discovered during the audits?	No (explain)
1.4. Does the air carrier re-evaluate the corrective actions to determine the following;	Yes
the original hazard, consequence, severity and likelihood have been mitigated	No (explain)
effectively?	
1.5. Does the air carrier conduct an independent audit of the Fueling program at least	Yes
biannually to ensure that it meet its intended function (audits by persons not	No (explain)
associated with the fueling program)?	
1.6. Does the air carrier conduct at least 20% of its audits in a random, unannounced	Yes
fashion?	No (explain)
2. Does the air carrier's Fueling process include the following process measurements?	
2.1. Audits the fuel dispensing equipment and storage facilities to ensure the fuel is of	Yes
the correct specification and is uncontaminated.	No (explain)
2.2. Audits the fueling of the aircraft to ensure compliance with the Fuel Servicing and	Yes
Storage Document.	No (explain)
2.3. Audits of the fuel dispensing equipment and inspection records to ensure that it is	Yes
inspected in accordance with the Fuel Servicing and Storage Document.	No (explain)
2.4. Audits the remote unattended fueling stations (e.g. offshore platforms and boats	Yes
with landing platforms)?	No (explain)
2.5. Audits the fuel storage facilities and transportation equipment to ensure that they	Yes
are inspected in accordance with the Fuel Servicing and Storage Documents?	No (explain)
2.6. Audits the training records of the fueling personnel to ensure they are trained in the	Yes
Operator's fueling procedures?	No (explain)
2.7. Audits the Fuel Servicing and Storage Documents to ensure each document is	Yes
current and available at servicing and storage facilities.	No (explain)
3. Do the process measurement methods appear to be effective?	Yes
	No (explain)
4. Does the air carrier use their process measurement results to improve their programs?	Yes
	No (explain)
5. Are the process measurement results accessible to the FAA?	Yes
	No (explain)
6. Does the organization that conducts the Process Measurement have direct access to	Yes
the person(s) with responsibility and the authority for the Fueling process?	No (explain)

FAA/HSAC PART 135 SYSTEM SAFETY RISK MANAGEMENT SAFETY ELEMENT 1.3.16 FUELING - SECTION 5 – PROCESS MEASUREMENT ATTRIBUTE	
7. Does the air carrier have the resources to support the process measurement for the	Yes
Fueling process?	No (explain)
8. Were all observations unrelated to the Fueling process satisfactory?	Yes
	No (explain)
9. Best practices/favorable comments:	

FAA/HSAC PART 135 SYSTEM SAFETY RISK MANAGEMENT SAFETY ELEMENT 1.3.16 FUELING -SECTION 6 – INTERFACES ATTRIBUTE

Objective: To determine if operator identifies and manages the interactions between the Fueling process includes safety attributes.

To meet the objective, the auditor will accomplish the following task:

1. Review the documented instructions and information related to the Fueling process.

2. Discuss the Fueling process with appropriate personnel to gain an understanding of the interfaces.

3. Observe the Fueling process to gain an understanding of the controls.

To meet the objective, the auditor will determine and record answers to the following questions:

1. Are the following interfaces identified for the Fueling process:

1. Are the following interfaces identified for the Fueling process.	
1.1. Aircraft (Element 1.1)	Yes
	No (explain)
1.2. Maintenance Organization (Element 1.2)	Yes
	No (explain)
1.3. Records and Reporting (Element 1.2)	Yes
	No (explain)
1.4. Manual Management (Element 2.1)	Yes
	No (explain)
1.5. Line Stations (Servicing and Maintenance) (Element 5.1.1)	Yes
	No (explain)
1.6. Director of Safety (recommended Part 135 for System Safety program) (Element	Yes
7.1.3)	No (explain)
1.7. Other programs approved Operations Specifications	Yes
	No (explain)
2. List any additional interfaces identified:	Yes
	No (explain)
3. Are there written procedures for the use of air carrier personnel in the application of	Yes
these interfaces?	No (explain)
4. Are there controls to ensure that interfaces occur?	Yes
	No (explain)